

B1 Trust Headquarters

St Ann's Hospital
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28th November, 2007

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Carl Lammy
Chairman
BEHMHT
B2, Trust Headquarters
St Ann's Hospital Site
St Ann's Road
London N15 3TH

Dear Carl

Thank you for your letter of 16th November in response to my letter raising concerns about current management and leadership capacity within the Trust.

You may be aware that last week Barnet, Enfield and Haringey PCTs convened a meeting with representatives from Barnet Enfield and Haringey Councils to discuss mental health services. This meeting was attended by senior representatives of all six organisations. One of the key purposes of this meeting was to discuss your organisation's FT application and the extent to which we felt ready to support your application at this stage.

There was a very high degree of consensus from those present in favour of not supporting your organisation's FT application at the current time. I have set out the reasons for our decision below.

- Continued concern regarding clinical risk within the Trust and the need for this to be the primary focus of the organisation in the short term.
- Continued concern about the lack of stable senior management and leadership capacity with the Trust.
- Lack of robust activity cost information which undermines our ability to commission services from you effectively and does not enable us to feel



confident in signing up to projected activity and commissioning forecasts as required through the FT process at this time.

- Concern re the ability of the Trust to deliver against PCT MH key performance indicators.

We would expect to keep this under regular review and have agreed to meet again in April to formally review the position at that time, taking in to account progress against the issues outlined above, as well as the extent to which we feel the Trust appropriately engaged with the 08/09 SLA negotiations.

We appreciate that this decision will be a disappointment to yourself and your team and recognise the very great deal of hard work that has gone in to developing your FT application to date.

NHS London are aware of our concerns. We recognise that there will need to be further discussion between yourselves, ourselves and NHS London about the implications of our decision and the timing of your FT application.

Thank you,

Yours sincerely



Tracey Baldwin
Corporate Chief Executive

Cc	Chas Hollwey	Barnet PCT
	Helen Brown	Haringey TPCT
	Gerry Taylor	Haringey TPCT
	Damien Reid	NHS London
	Ray James	Enfield Council
	Mun Thong Phung	Haringey Council
	Jill Stansfield	Barnet Council
	Maria Kane	BEH Mental Health Trust